

# **Electronic Arts Inc. Q4 FY 2012 Results**

May 7, 2012

### Safe Harbor Statement

# Please review our risk factors on Form 10-K and Form 10-Q filed with the SEC.



- Some statements set forth in this document, including the information relating to EA's fiscal year 2013 guidance and title slate contain forward-looking statements that are subject to change. Statements including words such as "anticipate", "believe", "estimate" or "expect" and statements in the future tense are forward-looking statements. These forward-looking statements are preliminary estimates and expectations based on current information and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth in the forward-looking statements. Some of the factors which could cause the Company's results to differ materially from its expectations include the following: sales of the Company's titles; the Company's ability to manage expenses; the competition in the interactive entertainment industry; the effectiveness of the Company's sales and marketing programs; timely development and release of Electronic Arts' products; the Company's ability to realize the anticipated benefits of acquisitions, including the PopCap acquisition; the consumer demand for, and the availability of an adequate supply of console hardware units; the Company's ability to predict consumer preferences among competing platforms; the Company's ability to service and support digital product offerings, including managing online security; general economic conditions; and other factors described in the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2011.
- These forward-looking statements are valid as of May 7, 2012 only.
- Electronic Arts assumes no obligation and does not intend to update these forward-looking statements. In addition, the preliminary financial results set forth in this document are estimates based on information currently available to Electronic Arts. While Electronic Arts believes these estimates are meaningful, they could differ from the actual amounts that Electronic Arts ultimately reports in its Annual Report on Form 10-K for the fiscal year ended March 31, 2012. Electronic Arts assumes no obligation and does not intend to update these estimates prior to filing its Form 10-K for the fiscal year ended March 31, 2012.
- In addition, this presentation includes various third party estimates regarding the total available segment and other measures, which do not necessarily reflect the view of Electronic Arts. Further, Electronic Arts does not guarantee the accuracy or reliability of any such information or forecast.

#### **EA Strategic Objective**



#### **MISSION:**

Become the leading pure-play digital entertainment company

#### **KEY THREE STRATEGIC PILLARS:**

#### **BRANDS**:

Develop the strongest collection of brands in the industry

#### **PLATFORM:**

Create the infrastructure to take our brands digital and direct to consumer

#### TALENT:

Hire and retain talent that can lead on the quant side of digital and create great entertainment

## The Journey So Far...

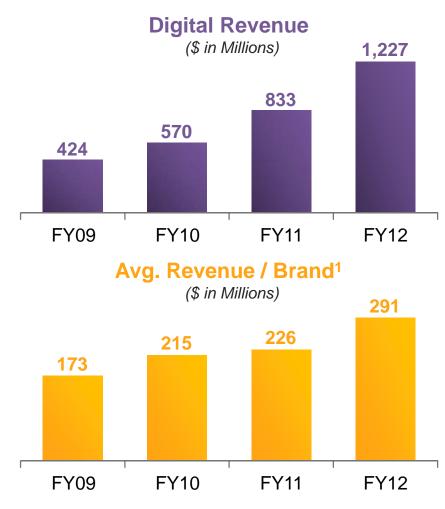
FY 2009 FY 2012



- 1 67 packaged good products > 25 major branded online game services
  - Increased registered users from 27M > 220M
- 3 Built \$1.2 billion digital business, establishing EA as one of the top 5 largest digital gaming companies
- 4 Developed and assembled the strongest brand portfolio in digital interactive entertainment
- 5 Built Origin to be the second largest PC-based game service in the industry, generating \$150 million in sales

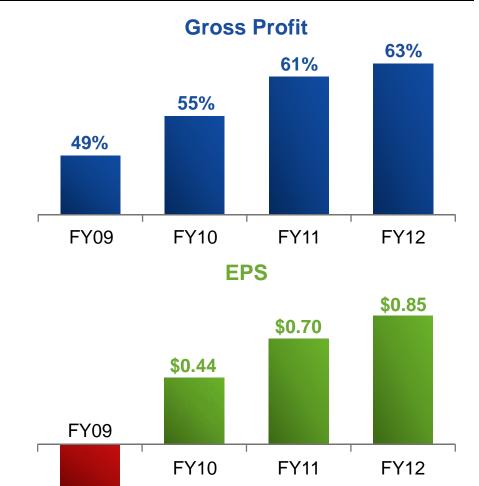
#### **EA Growth Trends**





On a non-GAAP basis.

<sup>1</sup> Based on average revenue for EA's top ten brands in each year.



\$(0.30)



#### Q4 and FY12 Summary<sup>1</sup>



Strong Year with More Than 20% Annual EPS Growth

- **EPS:** In line with guidance<sup>2</sup>, \$0.17 for the quarter, and \$0.85 for the year. Annual EPS improvement represents a more than 20% increase year-over-year.
- Frontline: Successful launches of Mass Effect 3, FIFA Street 4, SSX, and Kingdoms of Amalur: Reckoning.
  - **Catalog:** Solid quarterly performance from *FIFA 12* and *Battlefield 3*, and renewed interest in *Mass Effect 2*.
    - **Digital:** For the quarter, increased ~60% year-over-year to \$425 million, and exceeded \$1.2 billion for the full fiscal year driven by the launch of *Star Wars: The Old Republic* and *Mass Effect 3*, and the continued momentum of *FIFA Ultimate Team* and *Battlefield 3* extra content.
  - **Capital:** Repurchased 27.7 million shares life-to-date for \$529 million as of March 31, 2012. Program completed in April.

<sup>1</sup> On a non-GAAP basis.

<sup>&</sup>lt;sup>2</sup> As compared to our Feb. 1, 2012 guidance.

#### **Q4 Financial Summary**



	GA	AP	Non-	GAAP
	Q4 FY11	Q4 FY12	Q4 FY11	Q4 FY12
Net revenue (\$, millions)	1,090	1,368	995	977
Gross profit margin	69.9%	72.7%	67.3%	64.6%
Operating Expense (\$, millions)	617	629	559	554
Operating Income (\$, millions)	145	365	111	77
Operating Margin	13.3%	26.7%	11.2%	7.9%
Diluted EPS	\$0.45	\$1.20	\$0.25	\$0.17
Operating cash flow (\$, millions)	253	287		
EBITDA (\$, millions)	224	467	136	105

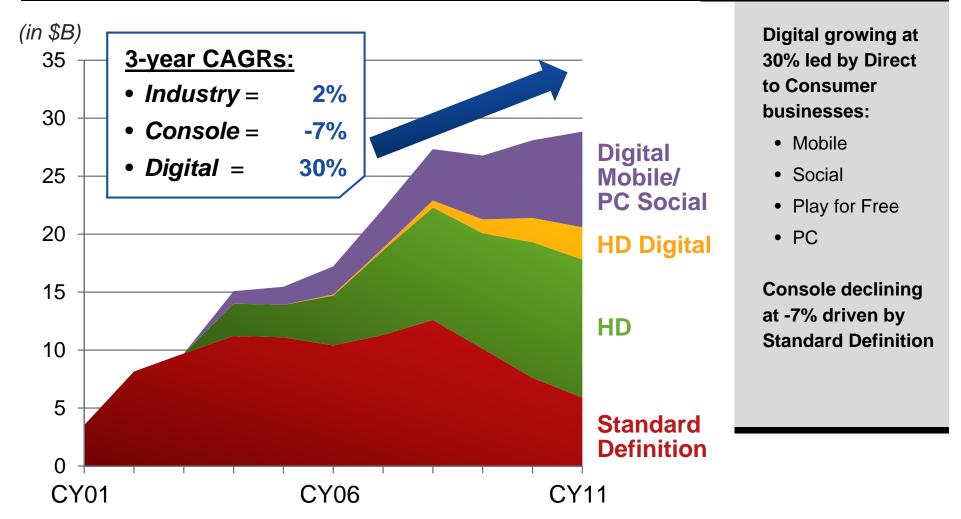
#### **FY12 Financial Summary**



	GA	AP	Non-	GAAP
	FY11	FY12	FY11	FY12
Net revenue (\$, millions)	3,589	4,143	3,828	4,186
Gross profit margin	58.2%	61.4%	61.2%	63.1%
Operating Expense (\$, millions)	2,402	2,510	2,029	2,245
Operating Income (Loss) (\$, millions)	(312)	35	313	397
Operating Margin	(8.7%)	0.8%	8.2%	9.5%
Diluted EPS	(\$0.84)	\$0.23	\$0.70	\$0.85
Operating cash flow (\$, millions)	320	277		
EBITDA (\$, millions)	58	402	417	499

## **Digital Driving Industry Growth**

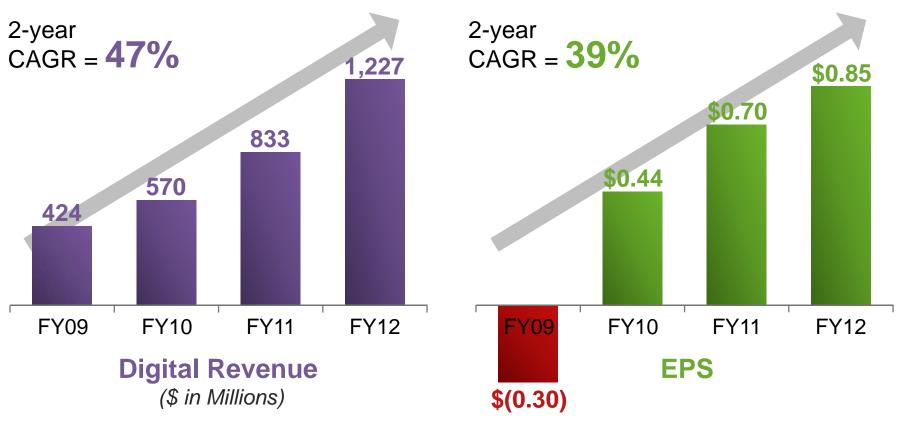




Western World, based on EA estimates. Standard Definition console includes handheld.

#### **Digital Focus Drives Growth**

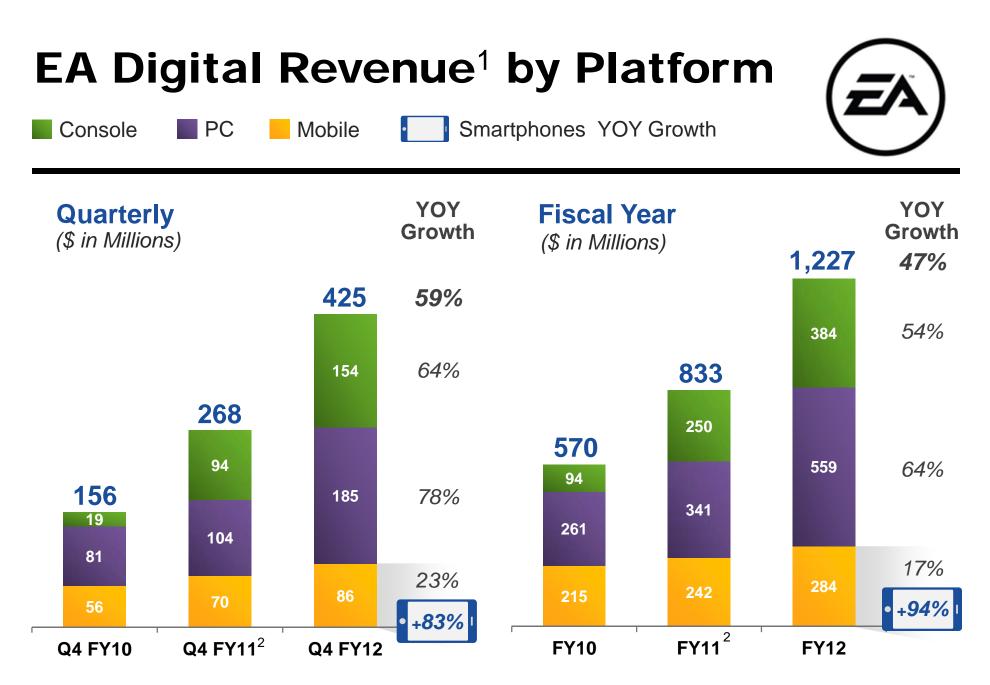




On a non-GAAP basis.

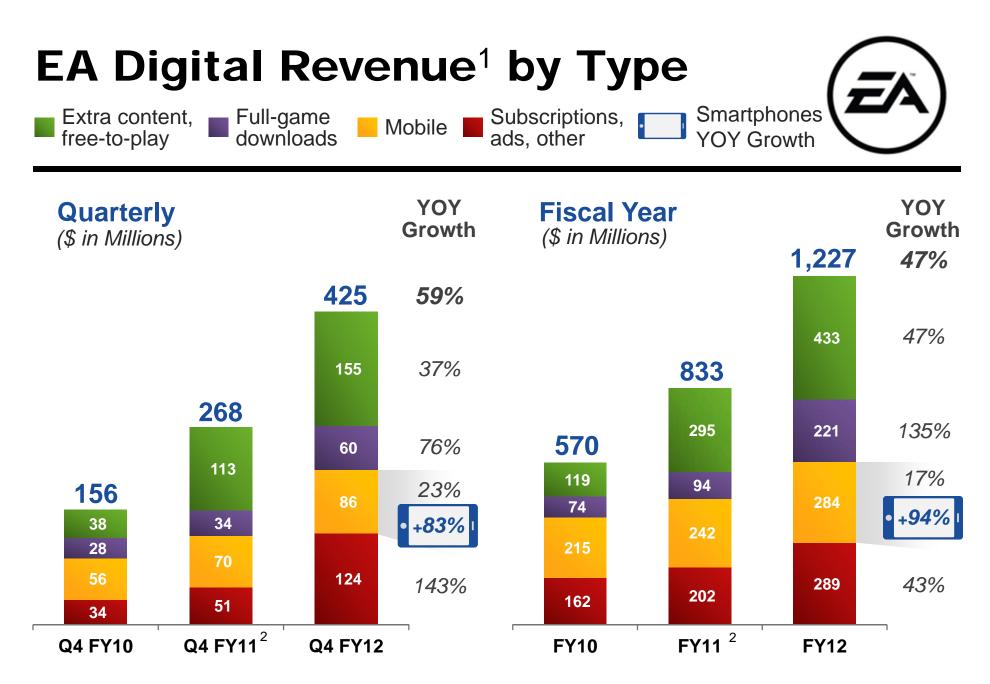
Digital Drives Revenue Growth

> Digital Growth Drives Margin



<sup>1</sup> In millions, on a non-GAAP basis. PC includes browser. Mobile includes handheld.

<sup>2</sup> Q4 FY11 includes approximately \$27 million of digital revenue that the Company does not anticipate in future quarters.

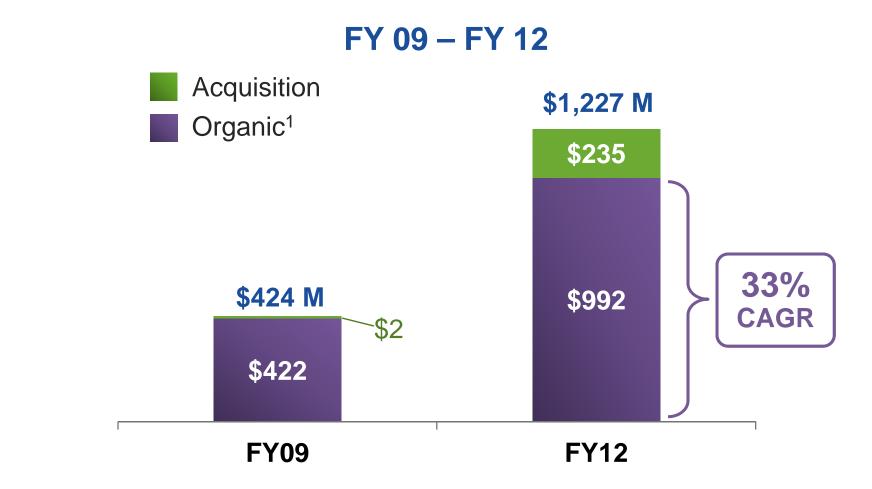


<sup>1</sup> In millions, on a non-GAAP basis. Mobile includes handheld.

<sup>2</sup> Q4 FY11 includes approximately \$27 million of digital revenue that the Company does not anticipate in future quarters.

#### **Organic Digital Revenue**



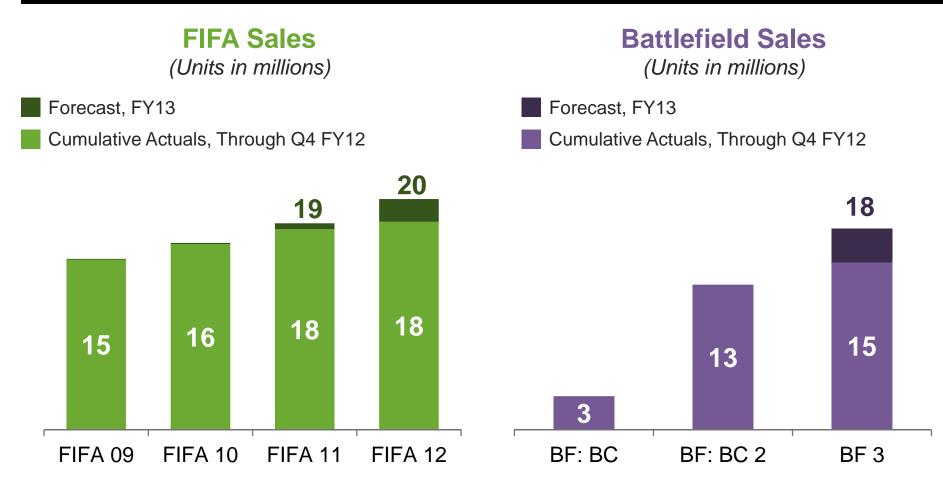


Based on non-GAAP digital revenue.

<sup>1</sup> Organic includes EA branded games, including those developed in conjunction with acquired assets, e.g, The Sims Social is organic , as The Sims is a long term EA brand,

#### **Big Brands, Getting Bigger**

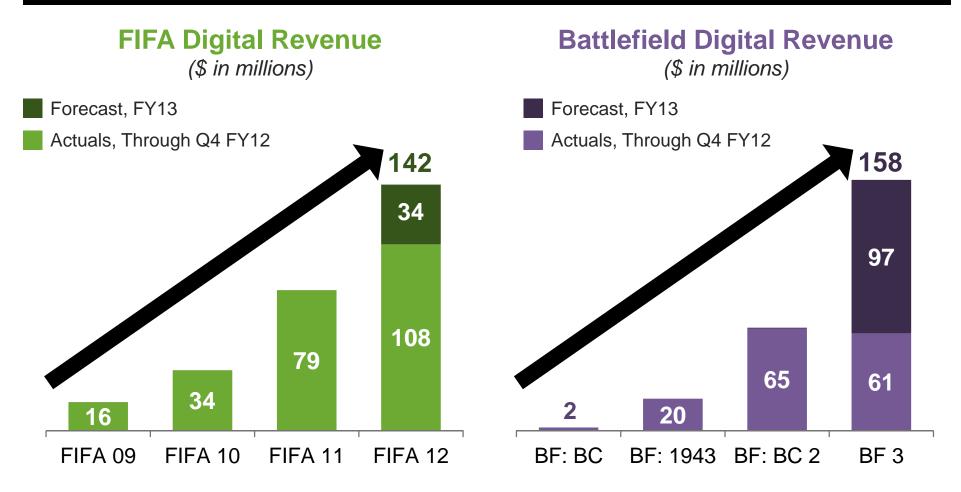




On a non-GAAP basis. Includes packaged goods and digital full-game units. Based on units sold-in.

#### **Digital Growth Is Incremental**

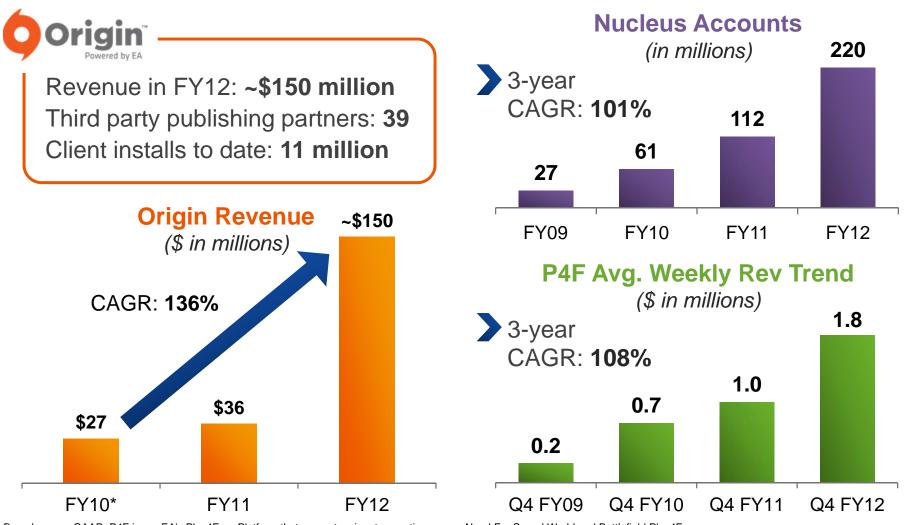




Based on non-GAAP. Digital includes extra content, free-to-play, full game downloads, mobile (includes handheld), subscriptions and ads.

#### **Platform Growth Metrics**

Investing in Customers and Relationships



Based on non-GAAP. P4F is our EA's Play4Free Platform that supports micro transaction games Need For Speed World and Battlefield Play4Free. \*FY10 represents revenue from EA Download Manager

#### **EA** Assets



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## FY13 Highlights<sup>1</sup>



**Continuing Digital Momentum** 

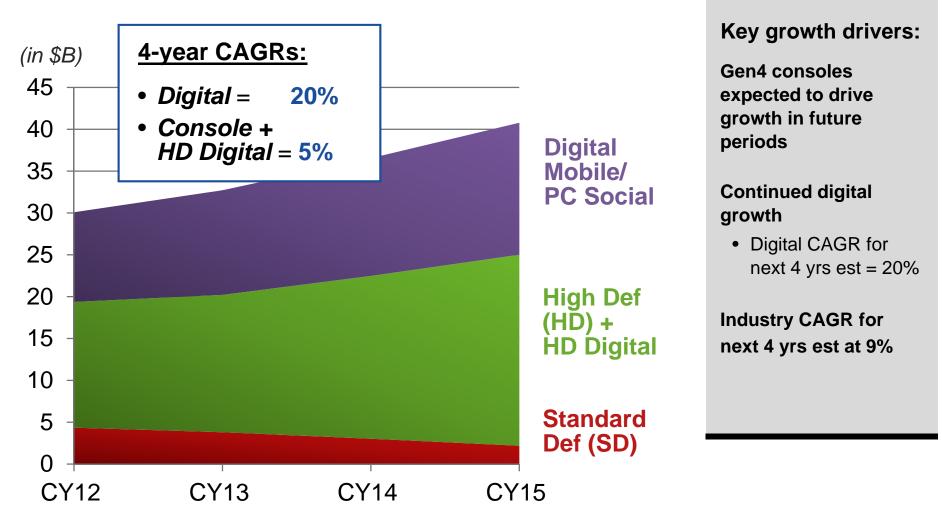
- **EPS:** EPS improvement expected to be more than a 30% increase year-over-year, based on the midpoint of guidance.
- **Digital:** Expected to grow approximately 40% year-over-year, and represent ~40% of total revenue for the fiscal year driven by Origin, *Star Wars: The Old Republic*, continued momentum of *FIFA Ultimate Team* and *Battlefield 3* extra content.
- **Gross Profit:** Improving to 64%, due to the increase in digital revenue contribution.
- **Op Expense:** Expected to be flat to prior year, including Gen4 console investment of \$80M.
  - **Op Profit:** Estimated to increase to 12% in fiscal 13, more than a two percentage point gain over fiscal 12.

**Op Cash Flow:** At least \$400 million.

<sup>&</sup>lt;sup>1</sup> On a non-GAAP basis, assuming the midpoint of guidance.

#### Accelerated Growth Fueled by Digital and Gen4





Western World based on EA estimates.

### **Guidance – Full Year FY13**



Ending March 31, 2013

	GAAP	Non-GAAP
Revenue		
Publishing and Other Revenue	~\$2,375	~\$2,500
Digital Revenue	~\$1,600	~\$1,700
Distribution Revenue	~\$100	~\$100
Total Revenue	~\$4,075	~\$4,300
Gross Profit Margin	~61%	~64%
Operating Expense	~\$2,500	~\$2,250
Tax Expense	\$50	\$134 – \$152
Net Income/ (Loss)	(\$117) — (\$51)	\$344 - \$392
Earnings Per Share/ (Loss Per Share)	(\$0.36) – (\$0.16)	\$1.05 - \$1.20
Diluted Shares (millions)	321	327
Operating Cash Flow	At least \$400	

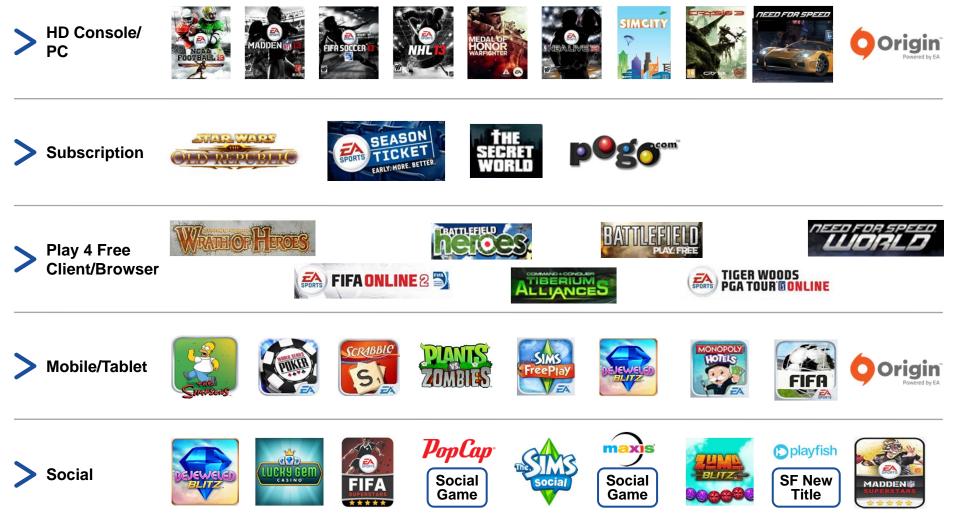
All dollars in millions, except Earnings Per Share.

These forward-looking statements are valid as of May 7, 2012 only.

Electronic Arts assumes no obligation and does not intend to update these forward-looking statements.

#### **FY 13 Titles and Services**





#### Guidance – Q1 FY13



Ending June 30, 2012

	GAAP	Non-GAAP
Net Revenue	~\$950	~\$500
Gross Profit Margin	78% - 79%	62% - 63%
Operating Expense	~\$600	~\$510
Tax Expense (Benefit)	\$10	(\$56) – (\$50)
Net Income (Loss)	\$130 - \$154	(\$144) – (\$126)
Earnings/(Loss) Per Share	\$0.40 - \$0.48	(\$0.45) – (\$0.40)
Basic/Diluted Shares (millions)	322	318

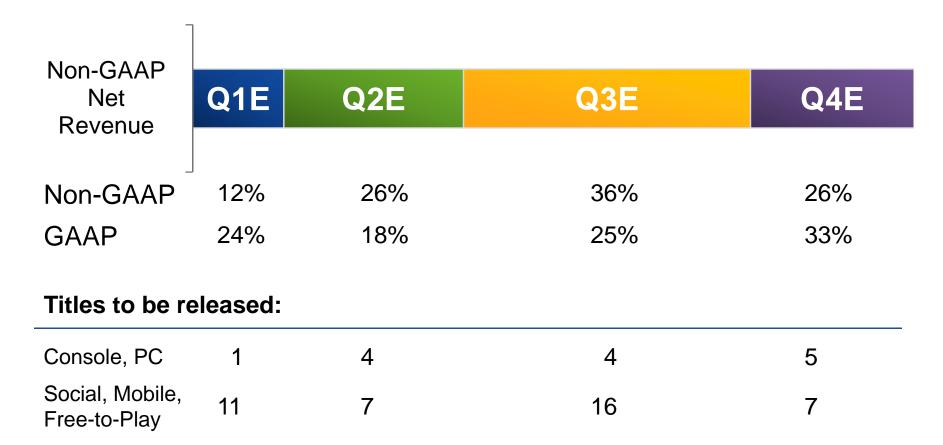
All dollars in millions, except Earnings Per Share.

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#### **Guidance - Phasing**

FY 13 Title Release Plan and Quarterly Revenue<sup>1</sup>



<sup>1</sup> These forward-looking statements are valid as of May 7, 2012 only. Electronic Arts assumes no obligation and does not intend to update these forward-looking statements. The difference in GAAP and non-GAAP quarterly phasing is due to the change in deferred revenue (packaged goods and digital content).

#### **FY13 Announced Titles**



Q1	Games	The Secret World <sup>(1)</sup>			PC
Q2	Sports Sports Sports Sports	FIFA 13 Madden NFL 13 NCAA Football 13 NHL 13	Console Console Console Console	Handheld/Mobile Handheld	PC
Q3	Games Games	Medal of Honor Warfighter Need for Speed	Console Console	Handheld/Mobile	PC PC
<b>Q4</b> Note: (1)	Games Maxis Co-Published Title	Crysis 3 <sup>(1)</sup> SimCity	Console	Mobile	PC PC



## Supplemental Financial Information

## **Guidance**<sup>1</sup>





- Current guidance FX assumptions:
  - \$1.33 USD/Euro
    - EPS decreases if the Euro weakens v. USD
  - \$1.00 USD/Canadian Dollar
    - R&D costs increase if the Canadian Dollar strengthens v. USD
  - \$1.59 USD/British Pound Sterling
    - EPS decreases if the British Pound Sterling weakens v. USD

#### • Using spot exchange rates as of May 07, 2012:

- Negligible impact to FY13 non-GAAP EPS
- Less than \$3 million detriment to FY13 non-GAAP Net Revenue

<sup>&</sup>lt;sup>1</sup> These forward-looking statements are valid as of May 7, 2012 only. Electronic Arts assumes no obligation and does not intend to update these forward-looking statements.

#### **Non-GAAP Financial Measures**



- To supplement the Company's unaudited condensed consolidated financial statements presented in accordance with GAAP, Electronic Arts uses certain non-GAAP measures of financial performance. The presentation of these non-GAAP financial measures is not intended to be considered in isolation from, as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP, and may be different from non-GAAP financial measures used by other companies. In addition, these non-GAAP measures have limitations in that they do not reflect all of the amounts associated with the Company's results of operations as determined in accordance with GAAP. The non-GAAP financial measures used by Electronic Arts include: non-GAAP net revenue, non-GAAP gross profit, non-GAAP operating income (loss), non-GAAP net income (loss) and historical and estimated non-GAAP diluted earnings (loss) per share. These non-GAAP financial measures exclude the following items, as applicable in a given reporting period, from the Company's unaudited condensed consolidated statements of operations:
  - Acquisition-related expenses
  - Amortization of debt discount
  - Certain non-recurring litigation expenses
  - Change in deferred net revenue (packaged goods and digital content)
  - Gain (loss) on strategic investments
  - Loss on licensed intellectual property commitment (COGS)
  - Restructuring charges
  - Stock-based compensation
  - Income tax adjustments

The Company uses a fixed, long-term projected tax rate of 28 percent internally to evaluate its operating performance, to forecast, plan and analyze future periods, and to assess the performance of its management team. Accordingly, the Company has applied the same 28 percent tax rate to its non-GAAP financial results.

• Electronic Arts may consider whether other significant non-recurring items that arise in the future should also be excluded in calculating the non-GAAP financial measures it uses. Electronic Arts believes that these non-GAAP financial measures, when taken together with the corresponding GAAP financial measures, provide meaningful supplemental information regarding the Company's performance by excluding certain items that may not be indicative of the Company's core business, operating results or future outlook. Electronic Arts' management uses, and believes that investors benefit from referring to, these non-GAAP financial measures in assessing the Company's operating results both as a consolidated entity and at the business unit level, as well as when planning, forecasting and analyzing future periods. These non-GAAP financial measures also facilitate comparisons of the Company's performance to prior periods. In its earnings press release dated May 7, 2012, Electronic Arts has provided a reconciliation of the most comparable GAAP financial measure to the historical non-GAAP measures.

#### **Q4 FY12 Reconciliation**



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

	Three Months Ended March 31, 2012													
	GAAP Results	% of Revenue	Acquisition- related expenses \$ -	Amortization of debt discount	Certain non- recurring litigation expenses	Digital Content		Stock-Based Compensation	Income Tax Adjustments	Non-GAAP Results \$ 977	% of Revenue			
Net revenue Cost of goods sold	<b>\$ 1,368</b> 374	27.3%	<b>\$</b> - (27)	\$-	\$-	\$ (391	) \$ -	\$ - (1)	\$-	<b>\$ 977</b> 346	35.4%			
Gross profit	994	72.7%	27			(391	,	1		631	64.6%			
Operating expenses: Marketing and sales General and administrative Research and development Acquisition-related contingent consideration Amortization of intangibles Restructuring charges Total operating expenses	222 115 284 3 6 (1) 629	16.2% 8.4% 20.8% 0.2% 0.4% - 46.0%	(3) (6) (9)	-	(27) - - - - - - - - - - - - - - - - - - -	-	, - - - - - 1 1	(8) (7) (25) 	· · · ·	214 81 259	21.9% 8.3% 26.5% - - 56.7%			
Operating income	365	26.7%	36	-	27	(391	) (1)	41	-	77	7.9%			
Interest and other income (expense), net	(4)	-0.3%		5	<u> </u>		<u> </u>	<u> </u>	<u> </u>	1	0.1%			
Income before provision for (benefit from) income taxes	361	26.4%	36	5	27	(391	) (1)	41	-	78	8.0%			
Provision for (benefit from) income taxes	(39)	-2.8%	<u> </u>	<u> </u>			<u> </u>		61	22	2.3%			
Net income	\$ 400	29.2%	<u>\$36</u>	<u>\$5</u>	\$ 27	\$ (391	) <u>\$ (1</u> )	<u>\$41</u>	<u>\$ (61)</u>	<u>\$56</u>	5.7%			
Earnings per share Basic Diluted	\$ 1.22 \$ 1.20							Earnings per share Basic Diluted		\$ 0.17 \$ 0.17				
Number of shares used in computation Basic Diluted	329 332							Number of shares Basic Diluted	used in computation	329 332				

#### **Q4 FY11 Reconciliation**



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

	GAAP Results	% of Revenue	Acquisition-related expenses	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Restructuring Charges	Stock-Based Compensation	Income Tax Adjustments	Non-GAAP Results
Net revenue	\$ 1,090		\$ -	\$ (95)	\$ -	\$ -	\$ -	\$ 995
Cost of goods sold	328	30.1%	(3)	-	-	-	-	325
Gross profit	762	69.9%	3	(95)	-	-	-	670
Operating expenses:								
Marketing and sales	194	17.8%	-	-	-	(5)	-	189
General and administrative	75	6.9%	-	-	-	(8)	-	67
Research and development	328	30.1%	-	-	-	(25)	-	303
Acquisition-related contingent consideration	8	0.7%	(8)	-	-	-	-	-
Amortization of intangibles	13	1.2%	(13)	-	-	-	-	-
Restructuring charges	(1)	-0.1%	-	-	1	-		-
Total operating expenses	617	56.6%	(21)		1	(38)		559
Operating income	145	13.3%	24	(95)	(1)	38	-	111
Interest and other income, net	4	0.4%				<u> </u>	<u> </u>	4
Income before provision for (benefit from) income taxes	149	13.7%	24	(95)	(1)	38	-	115
Provision for (benefit from) income taxes	(2)	-0.2%	<u>-</u>	-			34	32
Net income	<u>\$ 151</u>	13.9%	<u>\$ 24</u>	<u>\$ (95)</u>	<u>\$ (1</u> )	<u>\$38</u>	<u>\$ (34)</u>	<u>\$83</u>
Earnings per share Basic Diluted	\$ 0.45 \$ 0.45					Earnings per share Basic Diluted		\$ 0.25 \$ 0.25
Number of shares used in computation Basic Diluted	333 336					Number of shares us Basic Diluted	ed in computation	333 336
								30

Three Months Ended March 31, 2011

#### **FY12 Reconciliation**



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

					Twelve Mc	onths Ended Marcl	n 31, 2012				
	GAAP Results	% of Revenue	Acquisition- related expenses	Amortization of debt discount	Certain non- recurring litigation expenses	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Restructuring charges	Stock-Based Compensation	Income Tax Adjustments	Non-GAAP Results	% of Revenue
Net revenue	\$ 4,143		\$ -	\$-	\$-	\$ 43	\$-	\$ -	\$-	\$ 4,186	
Cost of goods sold	1,598	38.6%	(52)		<u> </u>			(2)	<u> </u>	1,544	36.9%
Gross profit	2,545	61.4%	52	-	-	43	-	2	-	2,642	63.1%
Operating expenses: Marketing and sales General and administrative	853 375	20.6% 9.1%		-	- (27)	-	-	(26) (36)		827 312	19.8% 7.4%
Research and development	1,212	29.2%			-	-	-	(106)	-	1,106	26.4%
Acquisition-related contingent consideration	11	0.3%	(11)	-	-	-	-	-	-	-	-
Amortization of intangibles	43	1.0%	(43)	-	-	-	-	-	-		-
Restructuring charges	16	0.4%	-	-	-	-	(16)	-	-		-
Total operating expenses	2,510	60.6%	(54)	-	(27)	-	(16)	(168)	-	2,245	53.6%
Operating income	35	0.8%	106		27	43	16	170		397	9.5%
Interest and other expense, net	(17)	-0.4%		14						(3)	-0.1%
Income before provision for (benefit from) income taxes	18	0.4%	106	14	27	43	16	170	-	394	9.4%
Provision for (benefit from) income taxes	(58)	-1.4%							168	110	2.6%
Net income	\$ 76	1.8%	\$ 106	\$ 14	\$ 27	\$ 43	\$ 16	\$ 170	\$ (168)	\$ 284	6.8%
Earnings per share Basic Diluted	\$ 0.23 \$ 0.23							Earnings per share Basic Diluted		\$ 0.86 \$ 0.85	
Number of shares used in computation Basic Diluted	331 336							Number of shares Basic Diluted	used in computation	331 336	

#### **FY11 Reconciliation**



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

					Tw	velve Months Ended N	larch 31, 2011				
	GAAP Results	% of Revenue	Acquisition- related expenses	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Loss on licensed intellectual property commitment (COGS)	Gain on Strategic Investments	Restructuring Charges	Stock-Based Compensation	Income Tax Adjustments	Non-GAAP Results	% of Revenue
Net revenue	\$ 3,589		\$-	\$ 239	\$-	\$ -	\$-	\$-	\$-	\$ 3,828	
Cost of goods sold	1,499	41.8%	(12)	<u> </u>	1	<u> </u>		(2)	<u> </u>	1,486	38.8%
Gross profit	2,090	58.2%	12	239	(1)	-	-	2	-	2,342	61.2%
Operating expenses:											
Marketing and sales	747	20.8%	-	-	-	-	-	(21)	-	726	19.0%
General and administrative	301	8.4%	-	-	-	-	-	(40)	-	261	6.8%
Research and development	1,153	32.1%	-	-	-	-	-	(111)	-	1,042	27.2%
Acquisition-related contingent consideration	(17)	-0.5%	17	-	-	-	-	-	-		-
Amortization of intangibles Restructuring charges	57 161	1.6% 4.5%	(57)	-	-	-	- (161)	-	-	-	•
								(170)			-
Total operating expenses	2,402	66.9%	(40)				(161)	(172)		2,029	53.0%
Operating income (loss)	(312)	-8.7%	52	239	(1)		161	174	-	313	8.2%
Gain on strategic investments, net	23	0.6%	-	-	-	(23)	-		-		
Interest and other income, net	10	0.3%	-	-	-	-	-		-	10	0.2%
Income (loss) before provision for (benefit from) income taxes	(279)	-7.8%	52	239	(1)	(23)	161	174	-	323	8.4%
Provision for (benefit from) income taxes	(3)	-0.1%			<u> </u>		<u> </u>	<u> </u>	93	90	2.3%
Net income (loss)	<u>\$ (276)</u>	-7.7%	\$ 52	<u>\$ 239</u>	<u>\$ (1)</u>	<u>\$ (23)</u>	<u>\$ 161</u>	\$ 174	<u>\$ (93)</u>	<u>\$ 233</u>	6.1%
Loss per share Basic and diluted	\$ (0.84)							Earnings per share Basic Diluted		\$ 0.71 \$ 0.70	
Number of shares used in computation Basic and diluted	330							Number of shares u Basic Diluted	sed in computation	330 334	

# Q1 FY13 Guidance Reconciliation

The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' Q1 FY13 Guidance to the nearest comparable GAAP financial measures. These are preliminary estimates and expectations based on current information as of May 7, 2012 and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth herein. The reconciliation provided below reflects rounding and other approximations.

	GAAP dance	Acquisition- related expenses and Amortization	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Accretion	Restructuring	Stock-Based Compensation	Tax Adjustments	n-GAAP idance
Low end of Q1 guidance range								
Approximate Net Revenue	950		(450)					500
Approximate Gross Margin %	79%	~1.5%	(18%)					63%
Approximate Operating Expense	600	(5)			(40)	(45)		510
Approximate Tax Expense (Benefit)	10						(66)	(56)
Net Income (Loss)	130	20	(450)	5	40	45	66	(144)
Earnings (Loss) Per Share	\$ 0.40							\$ (0.45)
Diluted shares (Basic for Loss)	322							318
High end of Q1 guidance range								
Net Revenue	950		(450)					500
Approximate Gross Margin %	78%	~1.5%	(17%)					62%
Approximate Operating Expense	600	(5)			(40)	(45)		510
Approximate Tax Expense (Benefit)	10						(60)	(50)
Net Income (Loss)	154	20	(450)	5	40	45	60	(126)
Earnings (Loss) Per Share	\$ 0.48							\$ (0.40)
Diluted shares (Basic for Loss)	322							318

#### **FY13 Guidance Reconciliation**



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' FY13 Guidance to the nearest comparable GAAP financial measures. These are preliminary estimates and expectations based on current information as of May 7, 2012 and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth herein. The reconciliation provided below reflects rounding and other approximations.

Change in

	GAAP Guidance	Acquisition- related expenses and Amortization	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Accretion	Restructuring	Stock-Based Compensation	Tax Adjustments	Non-GAAP Guidance
Low end of FY13 guidance range								
Approximate Net Revenue	4,075		225					4,300
Approximate Gross Margin %	61%	~1.5%	2%					64%
Approximate Operating Expense	2,500	(20)			(45)	(175)		2,250
Approximate Tax Expense (Benefit)	50						84	134
Net Income (Loss)	(117)	80	225	20	45	175	(84)	344
Earnings (Loss) Per Share	\$ (0.36)							\$ 1.05
Diluted shares (Basic for Loss)	321							327
High end of FY13 guidance range <i>Approximate Net Revenu</i> e	4,075		225					4,300
Approximate Gross Margin %	61%	~1.5%	2%					64%
Approximate Operating Expense	2,500	(20)			(45)	(175)		2,250
Approximate Tax Expense (Benefit)	50						102	152
Net Income (Loss)	(51)		225	20	45	175	(102)	392
Earnings (Loss) Per Share	\$ (0.16)							\$ 1.20
Diluted shares (Basic for Loss)	321							327 g

## **Q4 FY12 EBITDA Reconciliation**



						Three Mor	nths En	ded March	31, 2012	2				
	-	\AP sults			Certain non- recurring litigation expenses		Defe Re (Pa Goo E	ange in erred Net evenue ickaged ods and Digital ontent)	Restructurir charges		Stock-Based compensation		Non-GAAP Results	
Operating income	\$	365	\$	36	\$	27	\$	(391)	\$	(1)	\$	41	\$	77
Adjustments:														
Stock-based compensation		41		-		-		-		-		(41)		-
Depreciation		28		-		-		-		-		-		28
Amortization of acquisition-related intangibles		33		(33)		-		-		-		-		-
Total adjustments		102		(33)		-		-		-		(41)		28
EBITDA	\$	467	\$	3	\$	27	\$	(391)	\$	<u>(1</u> )	\$		\$	105

#### **Q4 FY11 EBITDA Reconciliation**



	Three Months Ended March 31, 2011											
					inge in Tred Net Venue Skaged							
	GAAP related		Di	Goods and Digital Content)		Restructuring charges		Stock-Based compensation		-GAAP sults		
Operating income	\$	145	\$	24	\$	(95)	\$	(1)	\$	38	\$	111
Adjustments:												
Stock-based compensation		38		-		-		-		(38)		-
Depreciation		25		-		-		-		-		25
Amortization of acquisition-related intangibles		16		(16)		-		-		-		-
Total adjustments		79		(16)				-		(38)		25
EBITDA	\$	224	\$	8	\$	(95)	\$	<u>(1</u> )	\$	_	\$	136

#### **FY12 EBITDA Reconciliation**



	Twelve Months Ended March 31, 2012													
		Change in												
							Defe	erred Net						
								evenue						
				Certain non-			-	ackaged						
			Acquisition	-	recurring		Goods and							
	GAAP		related		litigation expenses		Digital Content)		Restructuring charges		Stock-Based compensation		Non-GAAP Results	
	Results		expenses		exp			,		_				
Operating income	\$	35	\$ 10	16	\$	27	\$	43	\$	16	\$	170	\$	397
Adjustments:														
Stock-based compensation	1	70		-		-		-		-		(170)		-
Depreciation	1	02		-		-		-		-		-		102
Amortization of acquisition-related intangibles		95	(9	95)	_	-		-		-		-	_	-
Total adjustments	3	367	(9	95)		-		-		-		(170)		102
EBITDA	\$ 4	102	<u>\$1</u>	1	\$	27	\$	43	\$	16	\$	-	\$	499

#### **FY11 EBITDA Reconciliation**



	Twelve Months Ended March 31, 2011											
	GAAP Results	Acquisition- related expenses	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Loss on licensed intellectual property commitment (COGS)	Gain on Strategic Investments	Restructuring charges	Stock-Based compensation	Non-GAAP Results				
Operating income (loss)	\$ (312)	\$ 52	\$ 239	\$ (1)	\$ -	\$ 161	\$ 174	\$ 313				
Adjustments:												
Gain on strategic investments	23	-	-	-	(23)	-	-	-				
Stock-based compensation	174	-	-	-	-	-	(174)	-				
Depreciation	104	-	-	-	-	-	-	104				
Amortization of acquisition-related intangibles	69	(69)	-	-	-	-	-	-				
Total adjustments	370	(69)	-	-	(23)		(174)	104				
-					;;		;					
EBITDA	<u>\$58</u>	<u>\$ (17)</u>	\$ 239	<u>\$ (1)</u>	<u>\$ (23)</u>	<u>\$ 161</u>	<u>\$</u>	<u>\$ 417</u>				